



INTERNATIONAL PROFESSIONAL RANKING of HIGHER EDUCATION INSTITUTIONS

2009 SURVEY

The École des Mines de Paris - MINES ParisTech - is proposing a third edition of its International Professional Classification of Higher Education Institutions, established on the basis of the number of alumni listed among CEOs in the 500 largest worldwide companies.¹

Original version : <http://www.mines-paristech.fr/Actualites/PR>

PDF version available [here](#)

¹ Source: Fortune Global 500, 2008 edition
<http://money.cnn.com/magazines/fortune/global500/2008/index.html>

Contents

1.	Choice of ranking criteria	3
2.	Ranking methodology	4
3.	Analysis of results	5
4.	Statistics per country	6
5.	FAQ	9
6.	The academic career of the CEOs of the 500 leading international companies	11
7.	The 377 leading higher education institutions in 2009	24
8.	Contacts	30

1. Choice of ranking criteria

Measuring the quality of training provided by higher education institutions rests on a variety of criteria:

- the salary and the period of delay before recruitment of graduates would seem to be one of the most relevant data for assessing the short-term quality of training courses evaluated by employers; nevertheless, the corresponding data, when they are available (which is quite rare except for MBA graduates), are essentially declared; furthermore, variations in the cost of living, from one country to another, inevitably introduce a significant bias in the classification;
- senior managerial positions occupied by alumni would also be an interesting factor for assessing the quality of alumni's academic careers; however, the definition of a senior executive may vary from one company to another; what is more, comparing the executive director of an SME with the CEO of a major international group may raise a number of problems of coherence;
- the creation of companies by graduates could also be a relevant criterion to be taken into account but, once again, the data on an international level do not exist, and achievements (companies actually created) are difficult to compare.

We have therefore chosen to adopt a simple criterion, undeclared but verifiable: **the number of alumni holding a post of chief executive officer or equivalent in one of the 500 leading international companies**, at a particular time and with the data, (companies and company leaders) of the **Fortune Global 500** classification established by *Fortune* magazine in 2008 on the basis of turnover published by international companies.

This criterion is meant to be the equivalent, as far as companies are concerned, of the criterion of "alumni having been awarded the Nobel Prize or the Fields Medal", used in the classification established by Jiaotong University in Shanghai, the former students concerned being of a similar number. However, unlike the Shanghai classification, this criterion points to the performance of the training courses provided by higher education institutions rather than performance achieved in research by those institutions.

2. Ranking methodology

The academic career for qualification in higher education of "top executives" (subsequently referred to as **CEOs**) has been redefined and, for each person in question, a point has been awarded to each of the various institutions which contributed to their higher education.

For example, the CEO of Wal-Mart Stores, H. Lee Scott, Jr., graduated from Pittsburg State University alone; 1 point is therefore awarded to Pittsburg State University.

Conversely, the CEO of General Motors, G. Richard Wagoner, Jr., graduated from both Duke University and Harvard University; $\frac{1}{2}$ point is therefore awarded to Duke University and $\frac{1}{2}$ point to Harvard University.

Some companies are run by two people. In that case, $\frac{1}{2}$ point has been awarded to the academic career of each of the CEOs.

For example, Assicurazioni Generali is run by Sergio Balbino, who holds a degree from the University of Bologna, and by Giovanni Perissinotto, who holds two degrees from the University of Trieste. Therefore, $\frac{1}{2}$ point was awarded to the University of Bologna and $\frac{1}{2}$ point to the University of Trieste.

When it was not possible to identify all or part of the higher education of a CEO, the corresponding points were not awarded.

Marcel Rohner, the CEO of UBS, obtained an initial diploma at an unknown institution before obtaining a Ph.D. at the University of Zurich; consequently, only $\frac{1}{2}$ point was granted to the University of Zurich, while the remaining $\frac{1}{2}$ point was not awarded.

The points awarded to each institution for all of the 500 CEOs are then added up, so as to classify the range of institutions having contributed to the graduate training of one or several CEOs of the 500 companies listed by Fortune Global 500.

The University of Karlsruhe obtained $1\frac{1}{2}$ points thanks in part to the CEO of Robert Boasch, Franz Fehrenbach (1 point) and, secondly, to the CEO of Daimler Chrysler, Dieter Zetsche ($\frac{1}{2}$ point).

3. Analysis of results

In 2008, the 500 companies of Fortune Global 500 were run by 506 people (six companies had two leaders). We were able to obtain information on the higher education career of 475 of the 506 CEOs. For the other 31 (i.e. 6.1% of the total number), it was not possible to reconstitute any aspect of their academic career. For seven CEOs, the assessment was only partial. Lastly, 12 CEOs had not pursued any higher education studies. The results of this academic career profile are listed in detail under paragraph 6.

This year, once again, it has not been possible to assess the academic career of European and Asian CEOs (see table 1); this has certainly been unfavourable to the higher education institutions of those continents.

Geographical zone	Number of executive directors
America (North and South)	3
Europe	16
Asia and Pacific	12

Table 1: Geographical distribution of CEOs whose higher education career has not been identified.

This methodology has made it possible to award 454.17 points to **377 higher education institutions** (as many institutions contributed to the training of several CEOs). A detailed list of these 377 institutions is to be found in annex to paragraph 7 of this study.

It may be useful to examine the results (paragraph 7) on a group basis as, for a given institution, the training provided to a CEO, whether more or less supplementary, can have a very strong impact on his/her ranking. Table 2 therefore displays the distribution of institutions according to the "equivalent number" of trained CEOs.

Comment: The very notion of classification may become virtually meaningless beyond the 62nd ranking as in that case the institutions have trained less than the equivalent of 2 CEOs.

Institutions having trained the equivalent of:	Factor	Number of institutions
4 CEOs or more	Exceeding or equal to 4	15
3 CEOs or more	Exceeding or equal to 3	25
2 CEOs or more	Exceeding or equal to 2	62
1 CEOs or more	Exceeding or equal to 1	203

Table 2: Groups of institutions per "equivalent number" of trained CEOs.

4. Statistics per country

It is then possible, for each of these groups, to consider the distribution per country of the classified higher education institutions. That is the subject of the three following tables:

Top 15	Country	Number of institutions
1	USA	5
1	France	4
3	Japan	4
4	South Korea	1
4	United Kingdom	1

Table 3: Classification according to country of the number of institutions having trained the equivalent of 4 or more CEOs (Top 15).

Top 25	Country	Number of institutions
1	USA	10
2	Japan	6
3	France	5
4	United Kingdom	2
5	South Korea	1
5	Spain	1

Table 4: Classification according to country of the number of institutions having trained the equivalent of 3 or more CEOs (Top 25).

Top 62	Country	Number of institutions
1	USA	23
2	Japan	9
3	France	6
4	United Kingdom	5
5	Germany	4
6	Belgium	2
6	Canada	2
6	China	2
6	Spain	2
10	Austria	1
10	Brazil	1
10	South Korea	1
10	India	1
10	Italy	1
10	Sweden	1
10	Taiwan	1

Table 5: Classification according to country of the number of institutions having trained the equivalent of 2 or more CEOs (Top 62).

Countries can therefore be classified according to the number of points or factor obtained by their higher education institutions (table 6 - columns 1 to 3).

In South Korea, Seoul National University scored 6.17 points; Sungkyunkwan University scored 1.25; Hanyang University and Yonsei University each scored 1 point; Korea University scored 0.92; the total number of points therefore ranks South Korea in ninth position among the countries with a total of 10.33 points (as the figures have been rounded up or down).

However, it is quite clear that the results of a country are very strongly correlated to the number of companies of that country represented in Fortune Global 500 insofar as, more often than not, the companies are managed by executives who have completed most of their higher education in their country of origin.

The USA, which has 153 companies among the 500 leaders, is distinctly privileged in this classification according to country.

It may therefore be worthwhile to compare the points actually obtained by a country (obtained by "its" institutions) with those, of a theoretical nature, which it should have obtained if the CEOs of all of "its" companies had been trained exclusively in "its" universities. This comparison should provide us with an indication of the attractiveness and relevance of the higher education courses offered by each country (does it only train the CEOs of the country's companies? does it contribute to the training of the CEOs of companies in other countries? do the CEOs of its companies seek training in other countries?).

Taking account of the 31 academic careers not accounted for, 7 academic careers partly recorded and 12 "self-taught" CEOs, it was on the basis of 454.17 points awarded by the 500 classified companies that it was possible to determine the theoretical points for each country. Thanks to this it was possible to establish a ratio between "obtained points" and "theoretical points" for each country. The results are presented in the latter part of table 6 (columns 4 and 5).

With the previous example, it was observed that South Korea had a total score of 10.33 points. In point of fact, 14 out of the 15 Korean companies classified among the leading 500 were accounted for. If the 14 CEOs of these companies had all been trained in Korea, the country should have a total number of points - theoretical points - of 14. The ratio between "real"

and "theoretical" points for Korea is therefore of 0.74 (i.e. 10.33/14), substantially below 1, which means that the Korean CEOs obtained on average a quarter of their higher education diplomas in other countries.

Comment: Examination of this table can also show that, with the notable exception of South Africa, Austria and Ireland (which have contributed to training many more CEOs than they have companies among the 500 leaders), the differences between countries are not as great; the ratio of the USA, in particular, which is only 1.15, relativizes the predominance of its training institutions. France's ratio exceeds 1.

Rank	Country	Total points obtained by the universities of the country	Total points awarded by the companies of the country	Ratio of (real) points obtained to (theoretical) points awarded
1	USA	172.50	150.00	1.15
2	Japan	53.50	58.50	0.91
3	France	41.08	36.00	1.14
4	United Kingdom	28.00	29.00	0.97
5	Germany	25.75	30.00	0.86
6	China	19.25	24.00	0.80
7	Canada	12.08	13.50	0.89
8	Spain	10.50	10.00	1.05
9	South Korea	10.33	14.00	0.74
10	Belgium	7.50	5.50	1.36
10	Italy	7.50	8.00	0.94
12	India	7.33	5.67	1.29
13	Switzerland	6.17	12.50	0.49
14	Austria	5.50	2.00	2.75
14	Netherlands	5.50	11.00	0.50
14	Sweden	5.50	5.00	1.10
17	Brazil	5.00	4.00	1.25
17	Taiwan	5.00	6.00	0.83
19	South Africa	4.33	4.50	#
20	Russia	4.00	4.50	0.89
21	Denmark	3.00	2.00	1.50
22	Australia	2.50	7.00	0.36
23	Mexico	2.17	5.00	0.43
23	Norway	2.17	2.00	1.09
25	Finland	2.00	2.00	1.00
25	Ireland	2.00	0.00	#
27	New Zealand	1.00	0.00	#
27	Poland	1.00	1.00	1.00
29	Azerbaijan	0.50	0.00	#
29	Lebanon	0.50	0.00	#

31	Portugal	0.33	1.00	0.33
31	Thailand	0.33	1.00	0.33
31	Turkey	0.33	1.00	0.33
34	Saudi Arabia	0.00	1.00	0.00
34	Luxembourg	0.00	1.00	0.00
34	Singapore	0.00	1.00	0.00

Table 6: Classification of countries according to the total number of factors obtained by their higher education institutions (columns 1 to 3) and a comparison per country between real and theoretical factors, on the basis of the number of companies located in the country (columns 4 and 5).

5. FAQ

The numerous reactions to the 2007 and 2008 editions of this ranking have led us to list below the main questions raised and to attempt to specify our point of view in each case.

- How do you justify recourse to a single criterion?

A single criterion for assessing the quality of higher education courses may appear very limiting. As indicated in paragraph 1, however, it is the only verifiable and reproducible characteristic that we have wanted for this classification. Everyone can in fact carry out this survey again with the same criterion and the result will not change.

- Does not the quality of a particular type of training depend on the number of future CEOs trained?

The quality of a particular training course naturally comprises many aspects. There are excellent institutions that have never trained CEOs in companies listed in Fortune Global 500 (the École Normale Supérieure de la rue d'Ulm is but one example). Similarly, there are excellent research institutions which have never worked with or trained Nobel laureates or winners of the Fields Medal.

In a world in which higher education is exposed to increasing international competition, such an indicator (very widely used by MBA programmes) may nonetheless be meaningful.

- The CEOs completed their studies 30 years ago; is it therefore the institutions' past which is evaluated?

Perfectly justified ... as for the Nobel laureates referred to above. Our idea is to reproduce this classification every year and to analyse trends over time. We shall certainly continue to study the past but in a dynamic manner.

- If the Shanghai ranking has the drawback of placing emphasis on research, the ranking of Mines Paris has that of emphasizing the "business" dimension; neither of the two focuses on innovation and company creation, which surely are driving factors in a country's economy?

This constitutes a very significant criticism (to our mind). As pointed out in the first paragraph, we cannot unfortunately see which criteria should be used for assessing these major factors.

- In the case of France, this classification merely underlines the fact that the CEOs have virtually all come up through the same academic programmes (Sciences Po - ENA or X - Mines or HEC); it is therefore normal that there should be a high ranking in relation to the North American and German systems in which the academic profiles are more varied.

The fact is that in the French system the "classes préparatoires" for admission to the *Grandes Écoles* (both in the sciences and in business) do not award any diploma. Our ranking can therefore not illustrate the variety of classes préparatoires attended by the CEOs during the first two or three years of their higher education.

Conversely, a young American student will more often than not attain his/her first degree in a local university before going to a few exceptional institutions (Harvard, Stanford, MIT, etc.) in order to obtain a Master's or MBA degree or Ph.D. Consequently, the system as such is not so very different from ours.

In the case of Germany, it has to be acknowledged that the higher education courses of the CEOs are in fact more evenly distributed which leads to a broader display of the performance of German institutions. Aware of this limitation in terms of visibility, the German Government recently decided to award an "international" status to three (and subsequently six) of its universities. This may have significant consequences for the future choices of German students with regard to their higher education.

Lastly, it should be noted that 28 French institutions are represented in the 2009 ranking, as opposed to 25 German institutions. Our higher education

system does not therefore concentrate the training of its CEOs to such a degree.

- The favourable rankings of the École des Mines de Paris (MINES ParisTech) are due especially to its graduates from the Corps des Mines.

This is absolutely true of the 2007 ranking. In this regard, it is interesting to make a detailed analysis of the points obtained by Harvard, which largely stem from the MBA. Nonetheless, this does not mean that the rest of that university is not of a very high standard.

Conversely, 75% of the 2008 points and 60% of the 2009 points of MINES ParisTech are attributable to the graduates from the Civil Engineers' programme.

- MINES ParisTech has established a criterion enabling it to rank well.

MINES ParisTech has conducted a survey originally aimed at ascertaining to what degree it was possible to make the Shanghai ranking evolve towards a more accurate assessment of the training goals of higher education institutions.

On that occasion, we believed it was useful to highlight the good results of French institutions at a time when the Shanghai ranking was widely and is still widely discussed, and not always to the advantage of our own schools and universities.

Furthermore, these results constitute a genuine communication tool at an international level, both for the recruitment of foreign students as well as among foreign companies which are not always very familiar with our education system.

6. The academic career of the CEOs of the 500 leading international companies

(based on Fortune Global 500, 2008)

In red: changes in relation to the 2008 survey

Each CEO obtained from 0 (indicated by "-@") to 4 higher education diplomas. The actual title of the diplomas is not specified; the first diploma could be a Bachelor's degree, the second a Master's degree or a Ph.D., and the third an MBA.

Rank	Name	Country	President	CEO	1 st degree	2 nd degree	3 rd degree	4th HEI
1	Wal-Mart Stores	USA	Scott, H. Lee Jr.	1,00	Pittsburg State Univ			
2	Exxon Mobil	USA	Tillerson, Rex W	1,00	Univ Texas - Austin			
3	Royal Dutch Shell	Netherlands	van der Veer, Jeroen	1,00	Delft Univ Tech	Erasmus Univ Rotterdam		
4	BP	GB	Anthony B. Hayward	1,00	Aston Univ	Univ Edinburgh		
5	Toyota Motor	Japon	Fujio Cho	1,00	Tokyo Univ			
6	Chevron	USA	O'Reilly, David J.	1,00	Univ Coll Dublin			
7	ING Group	Netherlands	Tilmant, Michel	1,00	Univ Louvain	Univ Louvain		
8	Total	France	Christophe de Margerie	1,00	-?	ESCP-EAP		
9	General Motors	USA	Wagoner, G. Richard Jr.	1,00	Duke Univ	Harvard Univ		
10	ConocoPhillips	USA	Mulva, James J.	1,00	Univ Texas - Dallas	Univ Texas - Dallas		
11	DaimlerChrysler	Allemagne	Zetsche, Dieter	1,00	Univ Karlsruhe	Paderborn Univ		
12	General Electric	USA	Immelt, Jeffrey R.	1,00	Dartmouth Coll	Harvard Univ		
13	Ford Motor	USA	Alan R. Mulally	1,00	Univ Kansas - Lawrence	Univ Kansas - Lawrence	Massachusetts Inst Tech (MIT)	
14	Fortis	Belgium/Netherlands	Votron, Jean-Paul	1,00	ICHEC	ICHEC		
15	AXA	France	de Castries, Henri	1,00	HEC	Inst for Study of Politics - Paris	ENA	
16	Sinopec	China	Su Shulin	1,00	Daqing Petroleum Institute	Harbin Engineering University		
17	Citigroup	USA	Vikram S. Pandit	1,00	Columbia State Univ	Columbia State Univ	Columbia Univ	Columbia Univ
18	Volkswagen	Allemagne	Martin Winterkorn	1,00	Stuttgart Univ	Stuttgart Univ	Max Planck Inst	
19	Dexia Group	Belgium	Axel Miller	1,00	Univ Libre Bruxelles			
20	HSBC Holdings	GB	Michael F. Geoghegan	1,00	-?			
21	BNP Paribas	France	Prot, Baudouin	1,00	HEC	ENA		
22	Allianz	Allemagne	Diekmann, Michael	1,00	Univ Goettingen			
23	Crédit Agricole	France	Pauget, Georges	1,00	-?	Univ Bordeaux 1		
24	State Grid	China	Zhenya, Liu	1,00	Shandong Univ			
25	China National Petroleum	China	Jiang Jiemin	1,00	Shandong Univ			
26	Deutsche Bank	Allemagne	Ackermann, Josef	1,00	Univ St Gallen (HSG)	Univ St Gallen (HSG)		
27	ENI	Italy	Scaroni, Paolo	1,00	Univ Bocconi - Milan	Columbia Univ		
28	Bank of America Corp.	USA	Lewis, Kenneth D.	1,00	Georgia State Univ	Stanford Univ		
29	AT&T	USA	Stephenson, Randall L.	1,00	Univ Central Oklahoma	Univ of Oklahoma		
30	Berkshire Hathaway	USA	Buffett, Warren E.	1,00	Univ of Nebraska - Omaha	Columbia Univ		
31	UBS	Switzerland	Marcel Rohner	1,00	-?	Univ Zurich		
32	J.P. Morgan Chase & Co.	USA	Dimon, James	1,00	Tufts Univ	Harvard Univ		
33	Carrefour	France	Duran, José Luis	1,00	Univ Pontificia Comillas			
34	Assicurazioni Generali	Italy	Balbinot, Sergio	0,50	Univ Bologna			
34	Assicurazioni Generali	Italy	Perissinotto, Giovanni	0,50	Univ Trieste	Univ Trieste		
35	American Intl. Group	USA	Robert B. Willumstad	1,00	Adelphi Univ			
36	Royal Bank of Scotland	GB	Goodwin, Frederick A.	1,00	Univ Glasgow			
37	Siemens	Allemagne	Peter Löscher	1,00	Vienna Univ Economics Business Administration	Chinese Univ of Hong Kong	Vienna Univ Economics Business Administration	Harvard Univ
38	Samsung Electronics	South Korea	Yoon-Woo Lee	1,00	Seoul Natl Univ			
39	ArcelorMittal	Luxembourg	Mittal, Lakshmi N.	1,00	Univ Calcutta			
40	Honda Motor	Japon	Fukui, Takeo	1,00	Waseda Univ			

Rank	Name	Country	President	CEO	1 st degree	2 nd degree	3 rd degree	4th HEI
41	Hewlett-Packard	USA	Hurd, Mark V.	1,00	Baylor Univ			
42	Pemex	Mexico	Jesus Reyes Heróles González-Garza	1,00	Inst Tech Autonomico Mexico	Univ Natl Autonomia Mexico	Massachusetts Inst Tech (MIT)	
43	Société Générale	France	Frédéric Oudéa	1,00	Ecole Polytechnique	ENA		
44	McKesson	USA	Hammergren, John H.	1,00	Univ Minnesota - Twin Cities	Xavier Univ		
45	HBOS	GB	Andy Hornby	1,00	Univ Oxford	Univ Oxford	Harvard Univ	
46	Intl. Business Machines	USA	Palmisano, Samuel J.	1,00	Johns Hopkins Univ			
47	Gazprom	Russia	Miller, Alexei B.	1,00	St Petersburg Univ Eco and Finance	St Petersburg Univ Eco and Finance		
48	Hitachi	Japon	Kazuo Furukawa	1,00	Tokyo Univ	Tokyo Univ		
49	Valero Energy	USA	Klesse, William R.	1,00	Univ Dayton	Texas A&M Univ - Coll Station		
50	Nissan Motor	Japon	Ghosn, Carlos	1,00	Ecole Polytechnique	Ecole Natl Super Mines - Paris		
51	Tesco	GB	Leahy, Terry P.	1,00	Univ Manchester			
52	E.ON	Allemagne	Bernotat, Wulf H.	1,00	Univ Goettingen			
53	Verizon Communications	USA	Seidenberg, Ivan G.	1,00	City Univ New York - City Coll	Pace Univ		
54	Nippon Telegraph & Telephone	Japon	Satoshi Miura	1,00	-?			
55	Deutsche Post	Allemagne	Frank Appel	1,00	Univ Munich	Swiss Fed Inst Tech - Zurich		
56	Metro	Allemagne	Eckhard Cordes	1,00	Univ Hamburg			
57	Nestlé	Switzerland	Brabeck-Letmathe, Peter	1,00	Vienna Univ Economics Business Administration			
58	Santander Central Hispano Group	Spain	Sáenz, Alfredo	1,00	Univ Valladolid	Univ Deusto		
59	Statoil	Norway	Lund, Helge	1,00	Norwegian Sch Economics and Business Administration	INSEAD		
60	Cardinal Health	USA	Clark, R. Kerry	1,00	Queen's Univ			
61	Goldman Sachs Group	USA	Blankfein, Lloyd C.	1,00	Harvard Univ	Harvard Univ		
62	Morgan Stanley	USA	Mack, John J.	1,00	Duke Univ			
63	Petrobrás	Brazil	de Azevedo, José Gabrielli	1,00	Univ Bahia	Boston Univ		
64	Deutsche Telekom	Allemagne	René Obermann	1,00	-@			
65	Home Depot	USA	Francis S. Blake	1,00	Harvard Univ	Columbia Univ		
66	Peugeot	France	Christian Streiff	1,00	Ecole Natl Super Mines - Paris			
67	LG	South Korea	Bon Moo Koo	1,00	Ashland Univ			
68	Électricité De France	France	Gadonneix, Pierre	1,00	Ecole Polytechnique	Ecole Natl Super Pétrole et Moteurs	Harvard Univ	
69	Aviva	GB	Moss, Andrew	1,00	Univ Oxford			
70	Barclays	GB	Varley, John S.	1,00	Univ Oxford	London College of Law		
71	Fiat	Italy	Marchionne, Sergio	1,00	Univ Toronto	Univ Windsor	York Univ	
72	Matsushita Electric Industrial	Japon	Makoto Uenoyama	1,00	-?			
73	BASF	Allemagne	Hambrecht, Jürgen	1,00	Univ Tuebingen			
74	Credit Suisse	Switzerland	Brady W. Dougan	1,00	Univ Chicago	Univ Chicago		
75	Sony	Japon	Stringer, Howard	1,00	Univ Oxford	Univ Oxford		
76	Telefónica	Spain	Izuel, César Alierta	1,00	Univ Zaragoza	Columbia Univ		
77	UniCredit Group	Italy	Profumo, Alessandro	1,00	Univ Bocconi - Milan			
78	BMW	Allemagne	Norbert Reithofer	1,00	Tech Univ Munich	Tech Univ Munich	Tech Univ Munich	
79	Procter & Gamble	USA	Lafley, Alan G.	1,00	Hamilton Coll	Harvard Univ		
80	CVS	USA	Ryan, Thomas M.	1,00	Univ Rhode Island			
81	UnitedHealth Group	USA	Stephen J. Hemsley	1,00	Fordham Univ			
82	Hyundai Motor	South Korea	Mong-Koo Chung	1,00	Hanyang Univ			

Rank	Name	Country	President	CEO	1 st degree	2 nd degree	3 rd degree	4th HEI
83	U.S. Postal Service	USA	Potter, John E.	1,00	Fordham Univ	Massachusetts Inst Tech (MIT)		
84	France Télécom	France	Lombard, Didier	1,00	Ecole Polytechnique	Ecole Natl Super Télécom		
85	Vodafone	GB	Vittorio Colao	1,00	Univ Bocconi - Milan	Harvard Univ		
86	SK	South Korea	Chey, Tae-Won	0,50	Korea Univ	Univ Chicago	Univ Chicago	
86	SK	South Korea	Young-Ho Park	0,50	Seoul Natl Univ	Univ Chicago	Univ Chicago	
87	Kroger	USA	Dillon, David B.	1,00	Univ Kansas - Lawrence	Southern Methodist Univ		
88	Nokia	Finlande	Kallasvuo, Olli-Pekka	1,00	Univ Helsinki			
89	ThyssenKrupp	Allemagne	Schulz, Ekkehard D.	1,00	Tech Univ Clausthal	Tech Univ Clausthal	Tech Univ Clausthal	
90	Lukoil	Russia	Alekperov, Vagit Y.	1,00	-?	Azerbaijan Oil and Gas Inst		
91	Toshiba	Japon	Nishida, Atsutoshi	1,00	Waseda Univ	Tokyo Univ		
92	Repsol YPF	Spain	Niubó, Antonio Brufau	1,00	Univ Barcelona			
93	Boeing	USA	McNerney, W. James Jr.	1,00	Yale Univ	Harvard Univ		
94	Prudential	GB	Tucker, Mark	1,00	Pennsylvania State Univ - Univ Park			
95	Petronas	Malaysia	Hassan Marican, Mohd	1,00	-@			
96	AmerisourceBergen	USA	Yost, R. David	1,00	US Air Force Academy	Univ California - Los Angeles		
97	Suez	France	Mestrallet, Gérard	1,00	Ecole Polytechnique	Ecole Aviation Civile	Inst for Study of Politics - Paris	ENA
98	Munich Re Group	Allemagne	von Bomhard, Nikolaus	1,00	Univ Munich	Univ Regensburg		
99	Costco Wholesale	USA	Sinegal, James D.	1,00	San Diego City Coll			
100	Merrill Lynch	USA	John A. Thain	1,00	Massachusetts Inst Tech (MIT)	Harvard Univ		
101	Robert Bosch	Allemagne	Fehrenbach, Franz	1,00	Univ Karlsruhe			
102	Target	USA	Gregg Steinhafel	1,00	Carroll Coll	Northwestern Univ		
103	Aegon	Netherlands	Alexander R. Wynaendts	1,00	Ecole Super Electricite	Univ Paris 4		
104	State Farm Insurance Cos	USA	Rust, Edward B. Jr.	1,00	Illinois Wesleyan Univ	Southern Methodist Univ		
105	Wellpoint	USA	Angela F. Braly	1,00	Texas Tech Univ	Southern Methodist Univ		
106	Dell	USA	Michael S. Dell	1,00	-@			
107	Johnson & Johnson	USA	Weldon, William C.	1,00	Quinnipiac Univ			
108	Marathon Oil	USA	Cazalat, Clarence P. Jr.	1,00	Louisiana State Univ - Baton Rouge			
109	Enel	Italy	Conti, Fulvio	1,00	Univ Roma - La Sapienza			
110	Saint-Gobain	France	Pierre-André de Chalendar	1,00	ESSEC	ENA		
111	Lloyds TSB Group	GB	Daniels, J. Eric	1,00	Cornell Univ	Massachusetts Inst Tech (MIT)		
112	CNP Assurances	France	Benoist, Gilles	1,00	Inst for Study of Politics - Paris	ENA		
113	Lehman Brothers Holdings	USA	Fuld, Richard S. Jr.	1,00	Univ Colorado - Boulder	New York Univ		
114	RWE	Allemagne	Jürgen Großmann	1,00	Tech Univ Clausthal	Univ Goettingen	Purdue Univ - West Lafayette	Tech Univ Berlin
115	Nippon Life Insurance	Japon	Okamoto, Kunie	1,00	Tokyo Univ			
116	Indian Oil	India	Behuria, Sarthak	1,00	St Stephen's College	Indian Inst Management		
117	Nippon Oil	Japon	Watari, Fumiaki	1,00	Keio Univ			
118	Mitsubishi UFJ Financial Group	Japon	Kuroyanagi, Nobuo	1,00	Tokyo Univ	Massachusetts Inst Tech (MIT)		
119	Renault	France	Ghosn, Carlos	1,00	Ecole Polytechnique	Ecole Natl Super Mines - Paris		
120	Wachovia Corp.	USA	Lanty L. Smith	1,00	Wittenberg Univ	Duke Univ		
121	Zurich Financial Services	Switzerland	Schiro, James J.	1,00	St John's Univ	Dartmouth Coll		
122	Unilever	GB/Netherlands	Cescau, Patrick J.	1,00	ESSEC	INSEAD		

Rank	Name	Country	President	CEO	1 st degree	2 nd degree	3 rd degree	4th HEI
123	United Technologies	USA	Louis Chênevert	1,00	Univ Montreal			
124	Groupe Caisse d'Épargne	France	Nicolas Mérindol	1,00	Inst Super Gestion	CNAM		
125	Walgreen	USA	Rein, Jeffrey A.	1,00	Univ Arizona			
126	Wells Fargo	USA	John G. Stumpf	1,00	St Cloud State Univ	Univ Minnesota - Twin Cities		
127	EADS	Netherlands	Gallois, Louis	1,00	HEC	ENA		
128	Dow Chemical	USA	Liveris, Andrew N.	1,00	Univ Queensland			
129	MetLife	USA	Henrikson, C. Robert	1,00	Univ Pennsylvania	Emory Univ	Univ Pennsylvania	
130	Mitsubishi	Japon	Kojima, Yorihiro	1,00	Tokyo Univ			
131	Møller (A.P.)-Mærsk	Denmark	Nils Smedegaard Andersen	1,00	Univ Aarhus			
132	Hon Hai Precision Industry	Taiwan	Guo, Tai Ming	1,00	Taipei College of Maritime Technology			
133	Industrial & Commercial Bank of China	China	Kaisheng, Yang	1,00	Wuhan Univ			
134	Banco Bilbao Vizcaya Argentaria	Spain	Rodríguez, Francisco González	1,00	Univ Complutense - Madrid			
135	PTT	Thailand	Prasert Bunsumpun	1,00	Chulalongkorn Univ	Utah State Univ	Harvard Univ	
136	Microsoft	USA	Ballmer, Steven A.	1,00	Harvard Univ			
137	Royal Ahold	Netherlands	John Rishton	1,00	Univ Nottingham			
138	Sears Holdings	USA	W. Bruce Johnson	1,00	Duke Univ	Duke Univ	Duke Univ	
139	Groupe Auchan	France	Dubrule, Christophe	1,00	-@			
140	Mitsui	Japon	Utsuda, Shoei	1,00	Tokyo Univ			
141	Seven & I Holdings	Japon	Suzuki, Toshifumi	1,00	Chuo Univ			
142	United Parcel Service	USA	D. Scott Davis	1,00	Portland State Univ	Univ Pennsylvania		
143	Pfizer	USA	Jeffrey B. Kindler	1,00	Tufts Univ	Harvard Univ		
144	Intesa Sanpaolo	Italy	Passera, Corrado	1,00	Univ Bocconi - Milan	Univ Pennsylvania		
145	Lowe's	USA	Niblock, Robert A.	1,00	Univ North Carolina - Charlotte			
146	Tokyo Electric Power	Japon	Katsumata, Tsunehisa	1,00	Tokyo Univ			
147	Rabobank	Netherlands	Heemskerk, Hubertus	1,00	Catholic Univ Paris	Erasmus Univ Rotterdam		
148	China Mobile Communications	China	Jianzhou, Wang	1,00	Zhejiang Univ			
149	Fujitsu	Japon	Kurokawa, Hiroaki	1,00	Tokyo Univ			
150	Time Warner	USA	Jeffrey L. Bewkes	1,00	Yale Univ	Stanford Univ		
151	GlaxoSmithKline	GB	Andrew Witty	1,00	Univ Nottingham			
152	Caterpillar	USA	Owens, James W.	1,00	North Carolina State Univ - Raleigh	North Carolina State Univ - Raleigh	North Carolina State Univ - Raleigh	
153	Veolia Environnement	France	Proglia, Henri	1,00	HEC			
154	AEON	Japon	Okada, Motoya	1,00	Waseda Univ	Babson Coll		
155	Bayer	Allemagne	Wenning, Werner	1,00	-@			
156	Medco Health Solutions	USA	Snow, David B. Jr.	1,00	Bates Coll	Duke Univ		
157	Supervalu	USA	Noddle, Jeffrey	1,00	Univ Iowa			
158	Archer Daniels Midland	USA	Woertz, Patricia A.	1,00	Pennsylvania State Univ - Univ Park	Columbia Univ		
159	China Life Insurance	China	Chao, Yang	1,00	Shanghai International Studies Univ	Middlesex Univ London		
160	Telecom Italia	Italy	Franco Bernabe	1,00	Univ Turin			
161	Fannie Mae	USA	Daniel H. Mudd	1,00	Univ Virginia	Harvard Univ		
162	Freddie Mac	USA	Syron, Richard F.	1,00	Boston Coll	Tufts Univ	Tufts Univ	
163	Deutsche Bahn	Allemagne	Mehdorn, Hartmut	1,00	Tech Univ Berlin			
164	Safeway	USA	Burd, Steven A.	1,00	Carroll Coll	Univ Wisconsin - Madison		

Rank	Name	Country	President	CEO	1 st degree	2 nd degree	3 rd degree	4th HEI
165	Nippon Steel	Japon	Mimura, Akio	1,00	Tokyo Univ			
166	BT	GB	Ian P. Livingston	1,00	Univ Manchester			
167	Volvo	Sweden	Johansson, Leif	1,00	Chalmers Univ Tech			
168	Sunoco	USA	Drosdick, John G.	1,00	Villanova Univ	Univ Massachusetts - Amherst		
169	Vinci	France	Xavier Huillard	1,00	Ecole Polytechnique	Ecole Natl Ponts et Chaussees		
170	Lockheed Martin	USA	Stevens, Robert J.	1,00	Slippery Rock Univ Pennsylvania	Polytechnic Univ New York	Columbia Univ	
171	China Construction Bank	China	Zhang Jianguo	1,00	Tianjin Univ	Tianjin Univ		
172	Bouygues	France	Bouygues, Martin	1,00	-@			
173	Sumitomo Mitsui Financial Group	Japon	Kitayama, Teisuke	1,00	Tokyo Univ			
174	NEC	Japon	Yano, Kaoru	1,00	Stanford Univ			
175	Roche Group	Switzerland	Severin Schwan	1,00	Innsbruck Univ	Innsbruck Univ	Innsbruck Univ	
176	Sprint Nextel	USA	Daniel R. Hesse	1,00	Univ Notre Dame	Cornell Univ		
177	Best Buy	USA	Anderson, Bradbury H.	1,00	Waldorf Coll	Univ Denver		
178	Sanofi-Aventis	France	Gérard Le Fur	1,00	Univ Paris 05			
179	Franz Haniel	Allemagne	Cordes, Eckhard	1,00	Univ Hamburg	Univ Hamburg		
180	Dai-ichi Mutual Life Insurance	Japon	Saito, Katsutoshi	1,00	Hitotsubashi Univ			
181	Novartis	Switzerland	Vasella, Daniel L.	1,00	Univ Fribourg	Univ Bern	Harvard Univ	
182	Mizuho Financial Group	Japon	Maeda, Terunobu	1,00	Tokyo Univ			
183	BHP Billiton	Australia	Marius Kloppers	1,00	Univ Pretoria	Massachusetts Inst Tech (MIT)	INSEAD	
184	PepsiCo	USA	Indra K. Nooyi	1,00	Madras Christian College	Indian Inst Management - Calcutta	Yale Univ	
185	Landesbank Baden-Württemberg	Allemagne	Jaschinski, Siegfried	1,00	Univ Koeln			
186	Koc Holding	Turkey	Bülent Bulgurlu	1,00	Gazi Univ	Norwegian Univ of Science and Technology	Norwegian Univ of Science and Technology	
187	Bank Of China	China	Lihui, Li	1,00	Xiamen Univ	Peking Univ		
188	Intel	USA	Otellini, Paul S.	1,00	Univ San Francisco	Univ California - Berkeley		
189	Canon	Japon	Mitarai, Fujio	1,00	Chuo Univ			
190	Altria Group	USA	Michael E. Syzmanczyk	1,00	Indiana Univ - Bloomington			
191	Bunge	USA	Weisser, Alberto	1,00	Univ Sao Paulo			
192	Tyco International	USA	Breen, Edward D. Jr.	1,00	Grove City Coll			
193	Gaz de France	France	Cirelli, Jean-François	1,00	Inst for Study of Politics - Paris	ENA		
194	Royal Bank of Canada	Canada	Nixon, Gordon M.	1,00	Queen's Univ			
195	Kraft Foods	USA	Irene B. Rosenfeld	1,00	Cornell Univ	Cornell Univ	Cornell Univ	
196	Commerzbank	Allemagne	Müller, Klaus-Peter	1,00	-@			
197	Royal Philips Electronics	Netherlands	Kleisterlee, Gerard J.	1,00	Eindhoven Univ Tech			
198	Allstate	USA	Wilson, Thomas J.	1,00	Univ Michigan	Northwestern Univ		
199	KfW Bankengruppe	Allemagne	Wolfgang Kroh	1,00	Univ Frankfurt			
200	Motorola	USA	Gregory Q. Brown	1,00	Rutgers Univ			
201	Marubeni	Japon	Teruo Asada	1,00	Keio Univ			
202	Legal & General Group	GB	Breedon, Tim	1,00	Univ Oxford	London Business School		
203	Rosneft Oil	Russia	Bogdanchikov, Sergei M.	1,00	Buguruslan Oil Technical School	Ufa Petroleum Inst		
204	Banco Bradesco	Brazil	Cypriano, Márcio Artur Laurelli	1,00	Mackenzie University - Sao Paulo			
205	Foncière Euris	France	Feraud, Pierre	1,00	HEC	Inst for Study of Politics - Paris		
206	Reliance Industries	India	Ambani, Mukesh D.	1,00	Mumbai Univ	Stanford Univ		

Rank	Name	Country	President	CEO	1 st degree	2 nd degree	3 rd degree	4th HEI
207	Walt Disney	USA	Iger, Robert A.	1,00	Ithaca Coll			
208	J. Sainsbury	GB	King, Justin	1,00	Univ Bath			
209	Swiss Reinsurance	Switzerland	Aigrain, Jacques	1,00	Univ Paris 9	Univ Paris 4		
210	Mitsubishi Electric	Japon	Shimomura, Setsumihiro	1,00	Kyoto Univ			
211	National Australia Bank	Australia	Stewart, John M.	1,00	-?			
212	Denso	Japon	Fukaya, Koichi	1,00	Tokyo Inst Tech			
213	KBC Group	Belgium	André Bergen	1,00	Katolieke Univ Leuven			
214	FedEx	USA	Smith, Frederick W.	1,00	Yale Univ			
215	Nippon Mining Holdings	Japon	Takahagi, Mitsunori	1,00	-?			
216	Ingram Micro	USA	Spierkel, Gregory M.E.	1,00	Carleton Univ	Georgetown Univ	INSEAD	
217	Sysco	USA	Schnieders, Richard J.	1,00	Univ Iowa			
218	Cisco Systems	USA	Chambers, John T.	1,00	West Virginia Univ	Indiana Univ - Bloomington		
219	Johnson Controls	USA	Stephen A. Roell	1,00	St Ambrose Univ	Northeastern Univ		
220	Honeywell Intl.	USA	Cote, David M.	1,00	Univ New Hampshire - Durham			
221	Prudential Financial	USA	John R. Strangfeld Jr	1,00	Susquehanna Univ	Univ Virginia		
222	Air France-KLM Group	France	Spinetta, Jean-Cyril	1,00	Inst for Study of Politics - Paris	ENA		
223	Agricultural Bank of China	China	Xiang Junbo	1,00	Renmin Univ of China	Nankai Univ	Peking Univ	
224	POSCO	South Korea	Lee, Ku-Taek	1,00	Seoul Natl Univ			
225	Old Mutual	GB	Sutcliffe, James H.	1,00	Univ Cape Town			
226	China Southern Power Grid	China	Maozhen, Yuan	1,00	-?			
227	SABIC	Saudi Arabia	Al-Mady, Mohamed H.	1,00	Univ Colorado - Boulder	Univ Wyoming		
228	Woolworths	Australia	Michael Luscombe	1,00	Monash Univ	Monash Mt Eliza Business School		
229	DZ Bank	Allemagne	Wolfgang Kirsch	1,00	-?			
230	Manulife Financial	Canada	D'Alessandro, Dominic	1,00	Concordia Univ			
231	Centrica	GB	W. Sam Laidlaw	1,00	Univ Cambridge	INSEAD		
232	Millea Holdings	Japon	Shuzo Sumi	1,00	Waseda Univ			
233	SNCF	France	Guillaume Pepy	1,00	Inst for Study of Politics - Paris	ENA		
234	American Express	USA	Chenault, Kenneth I.	1,00	Bowdoin Coll	Harvard Univ		
235	CVRD	Brazil	Roger Agnelli	1,00	Fundação Armando Álvares Penteado - Sao Paulo			
236	Sumitomo	Japon	Susumu Kato	1,00	Kobe Univ			
237	Northrop Grumman	USA	Sugar, Ronald D.	1,00	Univ California - Los Angeles	Univ California - Los Angeles	Univ California - Los Angeles	
238	Danske Bank Group	Denmark	Straarup, Peter	1,00	Copenhagen Univ			
239	La Poste	France	Georges Lefebvre	1,00	Ecole Natl Super PTT (discontinued)			
240	Hess	USA	Hess, John B.	1,00	Harvard Univ	Harvard Univ		
241	Wolseley	GB	Claude A.S. Hornsby III	1,00	Virginia Poly and State Univ			
242	Meiji Yasuda Life Insurance	Japon	Matsuo, Kenji	1,00	Kobe Univ			
243	KDDI	Japon	Onodera, Tadashi	1,00	Tohoku Univ			
244	GMAC	USA	Alvaro G. de Molina	1,00	Fairleigh Dickinson Univ	Duke Univ	Rutgers Univ	
245	Korea Electric Power	South Korea	Won-Gul Lee	1,00	Sungkyunkwan Univ			
246	JFE Holdings	Japon	Sudo, Fumio	1,00	Hokkaido Univ			
247	Samsung Life Insurance	South Korea	Lee, Soo Chang	1,00	Seoul Natl Univ			

Rank	Name	Country	President	CEO	1 st degree	2 nd degree	3 rd degree	4th HEI
248	Comcast	USA	Roberts, Brian L.	1,00	Univ Pennsylvania			
249	Alcoa	USA	Klaus Kleinfeld	1,00	Univ Goettingen	Univ Würzburg		
250	Lufthansa Group	Allemagne	Mayrhuber, Wolfgang	1,00	Tech Coll - Steyr	Massachusetts Inst Tech (MIT)		
251	Suzuki Motor	Japon	Suzuki, Osamu	1,00	Chuo Univ			
252	DuPont	USA	Holliday, Charles O. Jr.	1,00	Univ Tennessee - Knoxville			
253	Scottish & Southern Energy	GB	Marchant, Ian	1,00	-?			
254	George Weston	Canada	Weston, W. Galen	1,00	Univ Western Ontario			
255	Mazda Motor	Japon	Imaki, Hisakazu	1,00	Himeji Inst Tech			
256	ABB	Switzerland	Michel Demaré	1,00	Univ Louvain	Katolieke Univ Leuven		
257	Sinochem	China	Deshu, Liu	1,00	Tsing Hua Univ	China Europe Intl Business School		
258	Endesa	Spain	Robredo, Rafael Miranda	1,00	Univ Pontificia Comillas			
259	Baosteel Group	China	Lejiang, Xu	1,00	Hong Kong Univ			
260	TUI	Allemagne	Frenzel, Michael	1,00	Univ Bochum			
261	Sharp	Japon	Machida, Katsuhiko	1,00	Kyoto Univ			
262	Idemitsu Kosan	Japon	Tembo, Akihiko	1,00	-?			
263	Rio Tinto Group	GB	Tom Albanese	1,00	Univ Alaska	Univ Alaska		
264	Vivendi	France	Lévy, Jean-Bernard	1,00	Ecole Polytechnique	Ecole Natl Super Mines - Paris	Ecole Natl Super Télécom	
265	AstraZeneca	GB	Brennan, David R.	1,00	Gettysburg Coll			
266	Anglo American	GB	Carroll, Cynthia	1,00	Skidmore College	Univ Kansas - Lawrence	Harvard Univ	
267	GS Holdings	South Korea	Kyung Suk Suh	1,00	Seoul Natl Univ			
268	New York Life Insurance	USA	Theodore A. Mathas	1,00	Stanford Univ	Univ Virginia		
269	Sumitomo Life Insurance	Japon	Yoshio Sato	1,00	-?			
271	Power Corp. of Canada	Canada	Desmarais Jr., Paul	0,50	McGill Univ	INSEAD		
271	Power Corp. of Canada	Canada	Desmarais, Andre	0,50	Concordia Univ			
272	Xstrata	Switzerland	Michael L. Davis	1,00	Rhodes Univ			
273	Itaúsa-Investimentos Itaú	Brazil	Setubal, Olavo Egydio	1,00	Univ Sao Paulo			
274	Adecco	Switzerland	Scheiff, Dieter	1,00	Univ of Applied Sciences (Fachhochschule) Aachen			
275	Coca-Cola	USA	Muhtar Kent	1,00	Univ of Hull	City Univ London		
276	Bridgestone	Japon	Arakawa, Shoshi	1,00	Tokyo Univ of Foreign Languages			
277	CRH	Ireland	O'Mahony, W. Liam	1,00	-@			
278	Shinhan Financial Group	South Korea	In-Ho Lee	1,00	Yonsei Univ			
279	Woori Finance Holdings	South Korea	Byong-Won Bahk	1,00	Seoul Natl Univ	Seoul Natl Univ	Univ Washington - Seattle	
280	News Corp.	USA	Murdoch, Keith Rupert	1,00	Univ Oxford			
281	BAE Systems	GB	Turner, Michael	1,00	US Naval Academy	US Naval Academy		
282	Banco Do Brasil	Brazil	Antonio Francisco de Lima Neto	1,00	-?	-?		
283	America Movil	Mexico	Hajj Aboumrar, Daniel	1,00	Univ Anahuac			
284	PPR	France	Pinault, François-Henri	1,00	HEC			
285	Mitsubishi Heavy Industries	Japon	Hideaki Omiya	1,00	Tokyo Univ			
286	Hutchison Whampoa	China	Fok, Canning K.N.	1,00	Univ New England			
287	Bharat Petroleum	India	Sinha, Ashok	1,00	Indian Inst Tech - Kharagpur	Indian Inst Management		
288	China Telecommunications	China	Xiaochu, Wang	1,00	Beijing Univ Posts Telecommunications			
289	L.M. Ericsson	Sweden	Svanberg, Carl-Henric	1,00	Linköping Univ	Uppsala Univ		

Rank	Name	Country	President	CEO	1 st degree	2 nd degree	3 rd degree	4th HEI
290	Hindustan Petroleum	India	Arun Balakrishnan	1,00	Indian Inst Management			
291	Aetna	USA	Williams, Ronald A	1,00	Roosevelt Univ	Massachusetts Inst Tech (MIT)		
292	Flextronics International	Singapore	McNamara, Michael M.	1,00	Univ Cincinnati - Cincinnati	Santa Clara Univ		
293	Coles Group	Australia	Richard Goyder	1,00	Univ Western Australia	Harvard Univ		
294	TIAA-CREF	USA	Roger W. Ferguson Jr	1,00	Harvard Univ	Harvard Univ	Harvard Univ	
295	OMV Group	Austria	Ruttenstorfer, Wolfgang	1,00	Vienna Univ Economics Business Administration			
296	General Dynamics	USA	Chabraja, Nicholas D.	1,00	Northwestern Univ	Northwestern Univ		
297	Bayerische Landesbank	Allemagne	Michael Kemmer	1,00	Univ Munich			
298	Tyson Foods	USA	Bond, Richard L.	1,00	Elizabethtown College			
299	HCA	USA	Bovender, Jack O. Jr.	1,00	Duke Univ	Duke Univ		
300	Cathay Financial Holdings	Taiwan	Tsu-pei Chen	1,00	National Chengchi Univ			
301	Enterprise GP Holdings	USA	Ralph S. Cunningham	1,00	Auburn Univ	Ohio State Univ	Ohio State Univ	
302	Cosmo Oil	Japon	Kimura, Yaichi	1,00	Waseda Univ			
303	China FAW Group	China	Xu Jianyi	1,00	Jilin Industry Univ	Maastricht School of Management		
304	Macy's	USA	Lundgren, Terry J.	1,00	Univ Arizona			
305	Delphi	USA	Rodney O'Neal	1,00	Kettering Univ	Stanford Univ		
306	Delhaize Group	Belgium	Beckers, Pierre-Olivier	1,00	Univ Louvain	Harvard Univ		
307	Magna International	Canada	Walker, Donald J.	0,50	Univ Waterloo Ontario			
307	Magna International	Canada	Wolf, Siegfried	0,50	-?			
308	Travelers Cos.	USA	Fishman, Jay S.	1,00	Univ Pennsylvania	Univ Pennsylvania		
309	Liberty Mutual Ins. Group	USA	Kelly, Edmund F.	1,00	Queen's Univ Belfast	Massachusetts Inst Tech (MIT)		
310	William Morrison Supermarkets	GB	Marc Bolland	1,00	-?	Univ Groningen		
311	Hartford Financial Services	USA	Ayer, Ramani	1,00	Indian Inst Tech - Kharagpur	Drexel Univ		
312	Abbott Laboratories	USA	White, Miles D.	1,00	Stanford Univ	Stanford Univ		
313	Cepsa	Spain	de Bricio Olariaga, Carlos Pérez	1,00	-?			
314	Groupama	France	Azéma, Jean	1,00	Ecole Super Agriculture - Purpan	Centre National Etudes Super Sécurité Sociale		
315	Tata Steel	India	B. Muthuraman	1,00	Madras Christian College	Indian Inst Tech - Madras	XLRI Jamshedpur	
316	Bertelsmann	Allemagne	Hartmut Ostrowski	1,00	Univ Bielefeld			
317	Mitsubishi Chemical Holdings	Japon	Yoshimitsu Kobayashi	1,00	Tokyo Univ	Tokyo Univ		
318	Washington Mutual	USA	Killinger, Kerry K.	1,00	Univ Iowa	Univ Iowa		
319	Commonwealth Bank of Australia	Australia	Norris, Ralph J.	1,00	Lynfield Coll			
320	Humana	USA	McCallister, Michael B.	1,00	Louisiana Tech Univ	Pepperdine Univ		
321	Massachusetts Mutual Life Insurance	USA	Reese, Stuart H.	1,00	Gettysburg Coll	Dartmouth Coll		
322	Itochu	Japon	Kobayashi, Eizo	1,00	Osaka Univ			
323	Fujifilm Holdings	Japon	Komori, Shigetaka	1,00	Tokyo Univ			
324	CPC	Taiwan	B.L. Chen	1,00	National Cheng Kung Univ	National Sun Yat-sen Univ		
325	Alcatel-Lucent	France	Russo, Patricia	1,00	Georgetown Univ			
326	Australia & New Zealand Banking	Australia	Michael Smith	1,00	City Univ London			
327	3M	USA	Buckley, George W.	1,00	Univ Huddersfield	Univ Huddersfield		
328	Rite Aid	USA	Sammons, Mary F.	1,00	Marylhurst Univ			
329	Hanwha	South Korea	Young sun Nam	1,00	-?			

Rank	Name	Country	President	CEO	1 st degree	2 nd degree	3 rd degree	4th HEI
330	Softbank	Japon	Masayoshi Son	1,00	Univ California - Berkeley			
331	GasTerra	Netherlands	Gertjan J. Lankhorst	1,00	Vrije Universiteit Amsterdam			
332	Merck	USA	Clark, Richard T.	1,00	Washington & Jefferson Coll	American Univ		
333	Lafarge	France	Lafont, Bruno	1,00	HEC	ENA		
334	Deere	USA	Lane, Robert W.	1,00	Wheaton Coll	Univ Chicago		
335	Oil & Natural Gas	India	Sharma, R.S.	1,00	-?			
336	Bank of Nova Scotia	Canada	Waugh, Richard E.	1,00	Univ Manitoba	York Univ		
337	Apple Computer	USA	Jobs, Steven P.	1,00	Reed Coll			
338	Alstom	France	Kron, Patrick	1,00	Ecole Polytechnique	Ecole Natl Super Mines - Paris		
339	Iberdrola	Spain	José Ignacio Sánchez Galán	1,00	Univ Pontificia Comillas	Univ Pontificia Comillas	EOI Escuela de Negocios - Madrid	
340	Alliance Boots	GB	Stefano Pessina	1,00	Univ Milan			
341	China Railway Engineering	China	Li Changjin	1,00	Central South Univ Changsha	Southwest Jiaotong Univ Chengdu		
342	Schneider Electric	France	Jean-Pascal Tricoire	1,00	ESEO Angers	EM Lyon		
343	East Japan Railway	Japon	Seino, Satoshi	1,00	Tohoku Univ			
344	Quanta Computer	Taiwan	Lam, Barry	1,00	Natl taiwan Univ	Natl Taiwan Univ		
345	Aisin Seiki	Japon	Yamauchi, Yasuhito	1,00	-?	Tohoku Univ		
346	Christian Dior	France	Toledano, Sidney	1,00	Ecole Centrale - Paris			
347	Kansai Electric Power	Japon	Mori, Shosuke	1,00	Kyoto Univ			
348	Poste Italiane	Italy	Sarmi, Massimo	1,00	-?			
349	Noble Group	China	Richard S. Elman	1,00	-@			
350	Mitsubishi Motors	Japon	Osamu Masuko	1,00	Waseda Univ			
351	National Grid	GB	Holliday, Steven	1,00	Univ Nottingham	IMD International		
352	Countrywide Financial	USA	Mozilo, Angelo R.	1,00	Fordham Univ			
353	Tech Data	USA	Robert M. Dutkowsky	1,00	Cornell Univ			
354	Nordea Bank	Sweden	Christian Clausen	1,00	-?			
355	L'Oréal	France	Agon, Jean-Paul	1,00	HEC			
356	China Railway Construction	China	Jin Puqing	1,00	-?			
357	Surgutneftegas	Russia	Bogdanov, Vladimir Leonidovich	1,00	Tyumen State Oil & Gas Univ			
358	Schlumberger	USA	Gould, Andrew	1,00	Univ Wales - Swansea			
359	McDonald's	USA	Skinner, James A.	1,00	Univ Miami			
360	Publix Super Markets	USA	William E. Crenshaw	1,00	Baylor Univ			
361	Norinchukin Bank	Japon	Hirofumi Ueno	1,00	Tokyo Univ			
362	Michelin	France	Rollier, Michel	1,00	Inst for Study of Politics - Paris			
363	Asustek Computer	Taiwan	Shih, Jonney	1,00	Natl Taiwan Univ			
364	Nationwide	USA	Jurgensen, William G.	1,00	Creighton Univ	Creighton Univ		
365	Edeka Zentrale	Allemagne	Markus Mosa	1,00	-?			
366	AMR	USA	Arpey, Gerard J.	1,00	Univ Texas - Austin	Univ Texas - Austin		
367	Toronto-Dominion Bank	Canada	Clark, W. Edmund	1,00	Univ Toronto	Harvard Univ	Harvard Univ	
368	Evonik Industries	Allemagne	Müller, Werner	1,00	Univ Mannheim	Univ Bremen	Univ Duisburg Essen	
369	Continental	Allemagne	Wennemer, Manfred	1,00	Univ Muenster			
370	MAN Group	Allemagne	Samuelsson, Hakan	1,00	KTH Royal Inst Tech			
371	Japan Tobacco	Japon	Hiroshi Kimura	1,00	Kyoto Univ			
372	Nippon Yusen	Japon	Miyahara, Koji	1,00	Tokyo Univ			

Rank	Name	Country	President	CEO	1 st degree	2 nd degree	3 rd degree	4th HEI
373	Shanghai Automotive	China	Shen Jianhua	1,00	-?			
374	Northwestern Mutual	USA	Zore, Edward J.	1,00	Univ Wisconsin - Milwaukee	Univ Wisconsin - Milwaukee		
375	Emerson Electric	USA	Farr, David N.	1,00	Wake Forest Univ	Vanderbilt Univ		
376	Holcim	Switzerland	Akermann, Markus	1,00	Univ St Gallen (HSG)	Univ Sheffield		
377	Hochtief	Allemagne	Herbert Lütkestratkötter	1,00	Tech Univ Aachen	Tech Univ Aachen	Tech Univ Aachen	
378	Hyundai Heavy Industries	South Korea	Keh-Sik Min	0,50	Seoul Natl Univ			
378	Hyundai Heavy Industries	South Korea	Kil-Seon Choi	0,50	Seoul Natl Univ			
379	Raytheon	USA	Swanson, William H.	1,00	California Polytech State Univ			
380	State Bank of India	India	Bhattacharya, Tara Shankar	1,00	Saha Inst of Nuclear Physics	Saha Inst of Nuclear Physics	-?	
381	Wyeth	USA	Bernard J. Poussot	1,00	ESCP-EAP			
382	International Paper	USA	Faraci, John V. Jr.	1,00	Denison Univ	Univ Michigan - Ann Arbor		
383	Sumitomo Electric Industries	Japon	Matsumoto, Masayoshi	1,00	Hitotsubashi Univ			
384	Electronic Data Systems	USA	Ronald A. Rittenmeyer	1,00	Wilkes Univ	Rockhurst Univ		
385	China State Construction	China	Yi Jun	1,00	Chongqing Jianzhu Univ			
386	Onex	Canada	Schwartz, Gerald W.	1,00	Univ Manitoba	Univ Manitoba	Harvard Univ	
387	KT	South Korea	Nam, Joong-Soo	1,00	Seoul Natl Univ	Duke Univ	Univ Massachusetts	
388	Tesoro	USA	Smith, Bruce A.	1,00	Westminster Coll	Univ Kansas - Lawrence		
389	Cemex	Mexico	Zambrano, Lorenzo H.	1,00	Monterrey Inst Tech	Stanford Univ		
390	Standard Chartered Bank	GB	Peter Sands	1,00	Univ Oxford	Harvard Univ		
391	Chubu Electric Power	Japon	Toshio Mita	1,00	Seikei Univ			
392	Accenture	USA	Green, William D.	1,00	Dean Coll	Babson Coll		
393	EnCana	Canada	Eresman, Randall K.	1,00	Univ Wyoming			
394	Arcandor	Allemagne	Middelhoff, Thomas	1,00	Univ Muenster	Univ Saarland		
395	Formosa Petrochemicals	Taiwan	Wilfred Wang	1,00	Univ of London			
396	Vattenfall	Sweden	Josefsson, Lars G.	1,00	Chalmers Univ Tech			
397	Otto Group	Allemagne	Hans-Otto Schrader	1,00	-?			
398	COFCO	China	Yu Xubo	1,00	Univ of International Business and Economics	China Europe International Business School		
399	Constellation Energy	USA	Shattuck, Mayo A. III	1,00	Williams Coll	Stanford Univ		
400	Canadian Imperial Bank of Commerce	Canada	McCaughey, Gerald T.	1,00	Concordia Univ			
401	Compass Group	GB	Cousins, Richard	1,00	Univ Sheffield	Univ Lancaster		
402	Westpac Banking	Australia	Gail P. Kelly	1,00	Univ Cape Town	Univ Cape Town	Univ of Witwatersrand	
403	Coca-Cola Enterprises	USA	John F. Brock	1,00	Georgia Institute of Technology	Georgia Institute of Technology		
404	SHV Holdings	Netherlands	Kennedy, P.J.	1,00	-?			
405	China Ocean Shipping	China	Wei Jiafu	1,00	Dalian Maritime Univ	Tianjin Univ		
406	Sberbank	Russia	Herman Gref	1,00	Omsk State Univ	St Petersburg State Univ		
407	Stora Enso	Finlande	Jouko Karvinen	1,00	Tampere Univ of Technology			
408	CFE	Mexico	Ayub, Alfredo Elías	1,00	Univ Pennsylvania	Univ Pennsylvania		
409	China National Offshore Oil	China	Fu Chengyu	1,00	Northeast Petroleum Institute of China	Univ Southern California		
410	Goodyear Tire & Rubber	USA	Keegan, Robert J.	1,00	Le Moyne Coll	Univ Rochester		
411	Skanska	Sweden	Johan Karlström	1,00	KTH Royal Inst Tech	Harvard Univ		
412	China Minmetals	China	Zhou Zhongshu	1,00	Shanghai International Studies Univ			

Rank	Name	Country	President	CEO	1 st degree	2 nd degree	3 rd degree	4th HEI
413	Manpower	USA	Joerres, Jeffrey A.	1,00	Marquette Univ			
413	ACS	Spain	Rodríguez, Florentino Pérez	1,00	Univ Polytechnic Madrid			
414	Nationwide Building Society	GB	Graham J. Beale	1,00	-?			
415	T&D Holdings	Japon	Miyato, Naoteru	1,00	Keio Univ			
416	Plains All Amer. Pipeline	USA	Armstrong, Greg L.	1,00	Southeastern Oklahoma State Univ			
417	U.S. Bancorp	USA	Richard K. Davis	1,00	California State Univ - Fullerton			
418	Energie Baden-Württemberg	Allemagne	Hans-Peter Villis	1,00	-?			
419	Standard Life Assurance	GB	Crombie, Sandy	1,00	-@			
420	Occidental Petroleum	USA	Irani, Ray R.	1,00	American Univ Beirut	Univ Southern California		
421	Crédit Industriel et Commercial	France	Michel Lucas	1,00	Ecole Centrale de Lille			
422	UAL	USA	Tilton, Glenn F.	1,00	Univ South Carolina - Columbia			
423	Groupe Danone	France	Riboud, Franck	1,00	Swiss Fed Inst Tech - Lausanne			
424	Grupo Ferrovial	Spain	Joaquín Ayuso García	1,00	Univ Polytechnic Madrid			
425	British American Tobacco	GB	Adams, Paul	1,00	-?			
426	China Communications Construction	China	Jichang Zhou	1,00	-?			
427	Bristol-Myers Squibb	USA	James M. Cornelius	1,00	Michigan State Univ	Michigan State Univ		
428	Finmeccanica	Italy	Guarguaglini, Pier Francesco	1,00	Univ Pisa			
429	J.C. Penney	USA	Ullman, Myron E. III	1,00	Univ Cincinnati - Cincinnati			
430	Petro-Canada	Canada	Ronald A. Brenneman	1,00	Univ Toronto	Univ Manchester	Massachusetts Inst Tech (MIT)	
431	Inbev	Belgium	Brito, Carlos	1,00	Univ Fed Rio de Janeiro	Stanford Univ		
432	Mediceo Paltac Holdings	Japon	Kumakura, Sadatake	1,00	Keio Univ			
433	Sun Life Financial Services	Canada	Stewart, Donald A.	1,00	Univ Glasgow			
434	Komatsu	Japon	Kunio Noji	1,00	Osaka Univ			
435	Japan Airlines	Japon	Nishimatsu, Haruka	1,00	Tokyo Univ			
436	Whirlpool	USA	Fettig, Jeff M.	1,00	Indiana Univ - Bloomington			
437	Jardine Matheson	China	Anthony Nightingale	1,00	Univ Cambridge			
438	Ricoh	Japon	Shiro Kondo	1,00	Niigata Univ			
439	Staples	USA	Sargent, Ronald L.	1,00	Harvard Univ	Harvard Univ		
440	Fomento de Construcciones	Spain	Baldomero Falcones Jaquotot	1,00	Univ of Navarra	Univ of Navarra		
441	Delta Air Lines	USA	Richard H. Anderson	1,00	Univ Houston	South Texas Coll of Law		
442	Swiss Life	Switzerland	Bruno Pfister	1,00	Univ Geneva	Univ California - Los Angeles		
443	Capital One Financial	USA	Richard D. Fairbank	1,00	Stanford Univ	Stanford Univ		
444	Exelon	USA	Rowe, John W.	1,00	Univ Wisconsin - Madison	Univ Wisconsin - Madison		
445	Migros	Switzerland	Herbert Bolliger	1,00	Univ Zurich			
446	Royal Mail Holdings	GB	Crozier, Adam	1,00	Heriot-Watt Univ			
447	Erste Bank	Austria	Andreas Treichl	1,00	Univ Vienna			
448	Telstra	Australia	Trujillo, Solomon D.	1,00	Univ Wyoming	Univ Wyoming		
449	Kingfisher	GB	Ian Cheshire	1,00	Univ Cambridge			
450	Mitsui Sumitomo Insurance	Japon	Egashira, Toshiaki	1,00	Keio Univ			
451	Kobe Steel	Japon	Inubushi, Yasuo	1,00	Osaka Univ			
452	TJX	USA	Carol M. Meyrowitz	1,00	-?			
453	Eli Lilly	USA	John C. Lechleiter	1,00	Xavier Univ	Harvard Univ	Harvard Univ	

Rank	Name	Country	President	CEO	1 st degree	2 nd degree	3 rd degree	4th HEI
454	Bank of Montreal	Canada	William A. Downe	1,00	Wilfrid Laurier Univ	Univ Toronto		
455	Akzo Nobel	Netherlands	Wijers, Hans	1,00	Univ Groningen	Erasmus Univ Rotterdam		
456	Murphy Oil	USA	Claiborne P. Deming	1,00	Tulane Univ	Tulane Univ		
457	Express Scripts	USA	Paz, George	1,00	Univ Missouri - Columbia	Univ Missouri - Columbia		
458	Kimberly-Clark	USA	Falk, Thomas J.	1,00	Univ Wisconsin - Madison	Stanford Univ		
459	Sanyo Electric	Japon	Seiichiro Sano	1,00	Kwansei Gakuin Univ			
460	Marks & Spencer	GB	Rose, Stuart	1,00	-@			
461	Kookmin Bank	South Korea	Chung, Won Kang	1,00	Dartmouth Coll	Tufts Univ		
462	Oracle	USA	Lawrence J. Ellison	1,00	-@			
463	Mapfre Group	Spain	José Manuel Martinez	1,00	Univ Polytechnic Madrid			
464	Carso Global Telecom	Mexico	Chico Pardo, Jaime	1,00	Ibero-American Univ			
465	AutoNation	USA	Jackson, Michael J.	1,00	St Joseph's Coll			
466	Loews	USA	Tisch, James S.	1,00	Cornell Univ	Univ Pennsylvania		
467	Premafin Finanziaria	Italy	Giulia Maria Ligresti	1,00	-?			
468	Henkel	Allemagne	Kasper Rorsted	1,00	Copenhagen Business School			
469	Freeport-McMoRan Copper & Gold	USA	Richard C. Adkerson	1,00	Mississippi State Univ	Mississippi State Univ	Harvard Univ	
470	Cie Nationale à Portefeuille	Belgium	Gilles Samyn	1,00	Univ Libre Bruxelles			
471	Skandinaviska Enskilda Banken	Sweden	Annika Falkengren	1,00	Stockholm Univ			
472	Norsk Hydro	Norway	Reiten, Eivind	1,00	Univ Oslo			
473	Sodexo Alliance	France	Landel, Michel	1,00	European Business School Paris			
474	Cigna	USA	Hanway, H. Edward	1,00	Loyola Coll - Baltimore	Widener Univ		
475	Samsung C&T	South Korea	Lee, Sang Dae	0,50	Korea Univ			
475	Samsung C&T	South Korea	Seong Ha Chi	0,50	Sungkyunkwan Univ	Korea Univ		
476	Aluminium Corp of China	China	Xiao Yaqing	1,00	Central South Univ Changsha	Central South Univ Changsha		
477	PKN Orlen Group	Poland	Piotr Kownacki	1,00	Univ Warsaw			
478	British Airways	GB	Walsh, William M.	1,00	Trinity Coll Dublin			
479	Toyota Industries	Japon	Tetsuro Toyoda	1,00	Waseda Univ			
480	China Metallurgical Group	China	Shen Heting	1,00	Tianjin Univ			
481	Bombardier	Canada	Pierre Beaudoin	1,00	McGill Univ			
482	Bank of Ireland Group	Ireland	Brian J. Goggin	1,00	-?			
483	Linde Group	Allemagne	Wolfgang Reitzle	1,00	Tech Univ Munich	Tech Univ Munich	Tech Univ Munich	
484	Galp Energia	Portugal	Manuel Ferreira de Oliveira	1,00	Univ Porto	Univ Manchester	Univ Manchester	
485	ZF Friedrichshafen	Germany	Han-Georg Härter	1,00	Berlin Technical School	Meersburg Academy		
486	Royal KPN	Netherlands	Scheepbouwer, A.J.	1,00	-?			
487	DirectTV Group	USA	Chase Carey	1,00	Colgate Univ	Harvard Univ		
488	Eiffage	France	Benoît Heitz	1,00	Ecole Natl Ponts et Chaussees			
489	Xerox	USA	Mulcahy, Anne M.	1,00	Fordham Univ			
490	CHS	USA	John D. Johnson	1,00	Black Hills State Univ			
491	Heineken Holding	Netherlands	Jean-François van Boxmeer	1,00	Facultés Universitaires Notre Dame de la Paix			
492	LyondellBasell Industries	Netherlands	Volker Trautz	1,00	-?			
493	SABMiller	GB	Ernest A. Mackay	1,00	Univ Witwatersrand	Univ South Africa		
494	Mitsui OSK Lines	Japon	Akimitsu Ashida	1,00	Kyoto Univ			
495	United States Steel	USA	Surma, John P. Jr.	1,00	Pennsylvania State Univ - Univ Park			

Rank	Name	Country	President	CEO	1 st degree	2 nd degree	3 rd degree	4th HEI
496	Weyerhaeuser	USA	Daniel S. Fulton	1,00	Miami Univ (Ohio)	Univ Washington - Seattle	Stanford Univ	
497	Isuzu Motors	Japon	Susumu Hosoi	1,00	Waseda Univ			
498	Thales Group	France	Denis Ranque	1,00	Ecole Polytechnique	Ecole Natl Super Mines - Paris		
499	Lenovo Group	China	William J. Amelio	1,00	Lehigh Univ	Stanford Univ		
500	Fluor	USA	Alan L. Boeckmann	1,00	Univ Arizona			

7. The 377 leading higher education institutions in 2009

(based on Fortune Global 500, 2008)

In red: French institutions

Rank	Institution	Given Name	Country	Score
1	Tokyo Univ	Tokyo Univ	Japan	17,00
2	Harvard Univ	Harvard Univ	USA	16,92
3	Stanford Univ	Stanford Univ	USA	8,33
4	Waseda Univ	Waseda Univ	Japan	7,00
5	Seoul Natl Univ	Seoul Natl Univ	Korea	6,17
6	HEC	HEC	France	5,33
7	Duke Univ	Duke Univ	USA	5,17
7	Univ Oxford	Univ Oxford	United Kingdom	5,17
7	Univ Pennsylvania	Univ Pennsylvania	USA	5,17
10	ENA	ENA	France	5,08
11	Keio Univ	Keio Univ	Japan	5,00
11	Kyoto Univ	Kyoto Univ	Japan	5,00
13	Massachusetts Inst Tech (MIT)	Massachusetts Inst Tech (MIT)	USA	4,83
14	Ecole Polytechnique	Ecole Polytechnique	France	4,42
15	Inst for Study of Politics - Paris	Sciences Po Paris	France	4,08
16	Cornell Univ	Cornell Univ	USA	3,50
16	Fordham Univ	Fordham Univ	USA	3,50
18	Ecole Natl Super Mines - Paris	MINES ParisTech	France	3,33
18	Columbia Univ	Columbia	USA	3,33
20	Chuo Univ	Chuo Univ	Japan	3,00
20	Osaka Univ	Osaka Univ	Japan	3,00
20	Univ Arizona	Univ Arizona	USA	3,00
20	Univ Iowa	Univ Iowa	USA	3,00
20	Univ Manchester	Univ Manchester	United Kingdom	3,00
20	Univ Polytechnic Madrid	Univ Politecnica Madrid	Spain	3,00
26	Univ Goettingen	Univ Goettingen	Germany	2,75
27	Univ Pontificia Comillas	Univ Pontificia Comillas	Spain	2,67
28	Concordia Univ	Concordia Univ	Canada	2,50
28	Indiana Univ - Bloomington	Indiana Univ - Bloomington	USA	2,50
28	Pennsylvania State Univ - Univ Park	Pennsylvania State Univ - Univ Park	USA	2,50
28	Tianjin Univ	Tianjin Univ	China	2,50
28	Tohoku Univ	Tohoku Univ	Japan	2,50
28	Univ Bocconi - Milan	Univ Bocconi - Milan	Italy	2,50
28	Univ Cambridge	Univ Cambridge	United Kingdom	2,50
28	Univ Nottingham	Nottingham Univ	United Kingdom	2,50
28	Univ Wyoming	Univ Wyoming	USA	2,50
28	Vienna Univ Economics Business Administration	WU Wien	Austria	2,50
38	INSEAD	INSEAD	France	2,42
39	Yale Univ	Yale Univ	USA	2,33

Rank	Institution	Given Name	Country	Score
40	Univ Chicago	Univ Chicago	USA	2,17
40	Tufts Univ	Tufts Univ	USA	2,17
42	Baylor Univ	Baylor Univ	USA	2,00
42	Chalmers Univ Tech	Chalmers Univ Tech	Sweden	2,00
42	Dartmouth Coll	Dartmouth Coll	USA	2,00
42	Hitotsubashi Univ	Hitotsubashi Univ	Japan	2,00
42	Indian Inst Management	Indian Inst Management	India	2,00
42	Kobe Univ	Kobe Univ	Japan	2,00
42	Natl taiwan Univ	Natl Taiwan Univ	Taiwan	2,00
42	Northwestern Univ	Northwestern Univ	USA	2,00
42	Queen's Univ	Queen's Univ	Canada	2,00
42	Shandong Univ	Shandong Univ	China	2,00
42	Tech Univ Munich	Tech Univ Munich	Germany	2,00
42	Univ California - Los Angeles	Univ California - Los Angeles	USA	2,00
42	Univ Glasgow	Univ Glasgow	United Kingdom	2,00
42	Univ Hamburg	Univ Hamburg	Germany	2,00
42	Univ Kansas - Lawrence	Univ Kansas - Lawrence	USA	2,00
42	Univ Libre Bruxelles	Univ Libre Bruxelles	Belgium	2,00
42	Univ Louvain	Univ Catholique Louvain	Belgium	2,00
42	Univ Munich	Univ Munich	Germany	2,00
42	Univ Sao Paulo	Univ Sao Paulo	Brazil	2,00
42	Univ Texas - Austin	Univ Texas - Austin	USA	2,00
42	Univ Wisconsin - Madison	Univ Wisconsin - Madison	USA	2,00
63	Univ Cape Town	Univ Cape Town	South Africa	1,67
64	Central South Univ Changsha	Central South Univ Changsha	China	1,50
64	City Univ London	City Univ London	United Kingdom	1,50
64	Ecole Natl Ponts et Chaussees	Ecoles des Ponts ParisTech	France	1,50
64	Erasmus Univ Rotterdam	Erasmus Univ Rotterdam	Netherlands	1,50
64	ESCP-EAP	ESCP-EAP	France	1,50
64	Gettysburg Coll	Gettysburg Coll	USA	1,50
64	Katolieke Univ Leuven	Katolieke Univ Leuven	Belgium	1,50
64	KTH Royal Inst Tech	KTH	Sweden	1,50
64	Shanghai International Studies Univ	Shanghai International Studies Univ	China	1,50
64	Southern Methodist Univ	Southern Methodist Univ	USA	1,50
64	Univ California - Berkeley	Univ California - Berkeley	USA	1,50
64	Univ Cincinnati - Cincinnati	Univ Cincinnati - Cincinnati	USA	1,50
64	Univ Karlsruhe	Univ Karlsruhe	Germany	1,50
64	Univ Muenster	Univ Muenster	Germany	1,50
64	Univ St Gallen (HSG)	Univ St Gallen (HSG)	Switzerland	1,50
64	Univ Toronto	Univ Toronto	Canada	1,50
64	Univ Virginia	Univ Virginia	USA	1,50
64	Univ Zurich	Univ Zurich	Switzerland	1,50
82	Georgetown Univ	Georgetown Univ	USA	1,33
82	Rutgers Univ	Rutgers Univ	USA	1,33
84	McGill Univ	McGill Univ	Canada	1,25
84	Sungkyunkwan Univ	Sungkyunkwan Univ	Korea	1,25
84	Tech Univ Berlin	Tech Univ Berlin	Germany	1,25
84	Tech Univ Clausthal	Tech Univ Clausthal	Germany	1,25
88	Univ Manitoba	Univ Manitoba	Canada	1,17
89	Adelphi Univ	Adelphi Univ	USA	1,00
89	Ashland Univ	Ashland Univ	USA	1,00
89	Babson Coll	Babson Coll	USA	1,00
89	Beijing Univ Posts Telecommunications	Beijing Univ Posts Telecommunications	China	1,00
89	Black Hills State Univ	Black Hills State Univ	USA	1,00
89	California Polytech State Univ	California Polytech State Univ	USA	1,00
89	California State Univ - Fullerton	California State Univ - Fullerton	USA	1,00
89	Carroll Coll	Carroll Coll	USA	1,00
89	Chongqing Jianzhu Univ	Chongqing Jianzhu Univ	China	1,00
89	Copenhagen Business School	Copenhagen Business School	Denmark	1,00
89	Copenhagen Univ	Copenhagen Univ	Denmark	1,00

Rank	Institution	Given Name	Country	Score
89	Creighton Univ	Creighton Univ	USA	1,00
89	Ecole Centrale - Paris	Ecole Centrale Paris	France	1,00
89	Ecole Centrale de Lille	Ecole Centrale de Lille	France	1,00
89	Ecole Natl Super PTT (discontinued)	Ecole Natl Super PTT (discontinued)	France	1,00
89	Eindhoven Univ Tech	Eindhoven Univ Tech	Netherlands	1,00
89	Elizabethtown College	Elizabethtown College	USA	1,00
89	ESSEC	ESSEC	France	1,00
89	European Business School Paris	European Business School Paris	France	1,00
89	Facultés Universitaires Notre Dame de la Paix	Facultés Universitaires Notre Dame de la Paix	Belgium	1,00
89	Fundação Armando Álvares Penteado - Sao Paulo	Fundação Armando Álvares Penteado - Sao Paulo	Brazil	1,00
89	Georgia Institute of Technology	Georgia Institute of Technology	USA	1,00
89	Grove City Coll	Grove City Coll	USA	1,00
89	Hanyang Univ	Hanyang Univ	Korea	1,00
89	Heriot-Watt Univ	Heriot-Watt Univ	United Kingdom	1,00
89	Himeji Inst Tech	Himeji Inst Tech	Japan	1,00
89	Hokkaido Univ	Hokkaido Univ	Japan	1,00
89	Hong Kong Univ	Hong Kong Univ	China	1,00
89	Ibero-American Univ	Ibero-American Univ	USA	1,00
89	ICHEC	ICHEC	Belgium	1,00
89	Indian Inst Tech - Kharagpur	Indian Inst Tech - Kharagpur	India	1,00
89	Innsbruck Univ	Innsbruck Univ	Austria	1,00
89	Ithaca Coll	Ithaca Coll	USA	1,00
89	Johns Hopkins Univ	Johns Hopkins Univ	USA	1,00
89	Kwansei Gakuin Univ	Kwansei Gakuin Univ	Japan	1,00
89	Louisiana State Univ - Baton Rouge	Louisiana State Univ - Baton Rouge	USA	1,00
89	Lynfield Coll	Lynfield Coll	New Zealand	1,00
89	Mackenzie University - Sao Paulo	Mackenzie University - Sao Paulo	Brazil	1,00
89	Marquette Univ	Marquette Univ	USA	1,00
89	Marylhurst Univ	Marylhurst Univ	USA	1,00
89	Michigan State Univ	Michigan State Univ	USA	1,00
89	National Chengchi Univ	National Chengchi Univ	Taiwan	1,00
89	Niigata Univ	Niigata Univ	Japan	1,00
89	North Carolina State Univ - Raleigh	North Carolina State Univ - Raleigh	USA	1,00
89	Pittsburg State Univ	Pittsburg State Univ	USA	1,00
89	Quinnipiac Univ	Quinnipiac Univ	USA	1,00
89	Reed Coll	Reed Coll	USA	1,00
89	Rhodes Univ	Rhodes Univ	South Africa	1,00
89	San Diego City Coll	San Diego City Coll	USA	1,00
89	Seikei Univ	Seikei Univ	Japan	1,00
89	Southeastern Oklahoma State Univ	Southeastern Oklahoma State Univ	USA	1,00
89	St Joseph's Coll	St Joseph's Coll	USA	1,00
89	St Petersburg Univ Eco and Finance	St Petersburg Univ Eco and Finance	Russia	1,00
89	Stockholm Univ	Stockholm Univ	Sweden	1,00
89	Swiss Fed Inst Tech - Lausanne	EPFL - Lausanne	Switzerland	1,00
89	Taipei College of Maritime Technology	Taipei College of Maritime Technology	Taiwan	1,00
89	Tampere Univ of Technology	Tampere Univ of Technology	Finland	1,00
89	Tech Univ Aachen	RWTH Aachen	Germany	1,00
89	Tokyo Inst Tech	Tokyo Inst Tech	Japan	1,00
89	Tokyo Univ of Foreign Languages	Tokyo Univ of Foreign Languages	Japan	1,00
89	Trinity Coll Dublin	Trinity Coll Dublin	Ireland	1,00
89	Tulane Univ	Tulane Univ	USA	1,00
89	Tyumen State Oil & Gas Univ	Tyumen State Oil & Gas Univ	Russia	1,00
89	Univ Aarhus	Univ Aarhus	Denmark	1,00
89	Univ Alaska	Univ Alaska	USA	1,00
89	Univ Anahuac	Univ Anahuac	Mexico	1,00
89	Univ Barcelona	Univ Barcelona	Spain	1,00
89	Univ Bath	Univ Bath	United Kingdom	1,00
89	Univ Bielefeld	Univ Bielefeld	Germany	1,00
89	Univ Bochum	Univ Bochum	Germany	1,00
89	Univ Calcutta	Univ Calcutta	India	1,00

Rank	Institution	Given Name	Country	Score
89	Univ Coll Dublin	Univ Coll Dublin	Ireland	1,00
89	Univ Colorado - Boulder	Univ Colorado - Boulder	USA	1,00
89	Univ Complutense - Madrid	Univ Complutense - Madrid	Spain	1,00
89	Univ Frankfurt	Univ Frankfurt	Germany	1,00
89	Univ Groningen	Univ Groningen	Netherlands	1,00
89	Univ Helsinki	Univ Helsinki	Finland	1,00
89	Univ Huddersfield	Univ Huddersfield	United Kingdom	1,00
89	Univ Koeln	Univ Koeln	Germany	1,00
89	Univ Miami	Univ Miami	USA	1,00
89	Univ Milan	Univ Milan	Italy	1,00
89	Univ Minnesota - Twin Cities	Univ Minnesota - Twin Cities	USA	1,00
89	Univ Missouri - Columbia	Univ Missouri - Columbia	USA	1,00
89	Univ Montreal	Univ Montreal	Canada	1,00
89	Univ New England	Univ New England	USA	1,00
89	Univ New Hampshire - Durham	Univ New Hampshire - Durham	USA	1,00
89	Univ North Carolina - Charlotte	Univ North Carolina - Charlotte	USA	1,00
89	Univ of Applied Sciences (Fachhochschule) Aachen	Univ of Applied Sciences (Fachhochschule) Aachen	Germany	1,00
89	Univ of London	Univ of London	United Kingdom	1,00
89	Univ of Navarra	Univ of Navarra	Spain	1,00
89	Univ Oslo	Univ Oslo	Norway	1,00
89	Univ Paris 05	Univ Paris 05 Descartes	France	1,00
89	Univ Paris 4	Univ Paris 4 Sorbonne	France	1,00
89	Univ Pisa	Univ Pisa	Italy	1,00
89	Univ Queensland	Univ Queensland	Australia	1,00
89	Univ Rhode Island	Univ Rhode Island	USA	1,00
89	Univ Roma - La Sapienza	Univ Roma - La Sapienza	Italy	1,00
89	Univ Sheffield	Univ Sheffield	United Kingdom	1,00
89	Univ South Carolina - Columbia	Univ South Carolina - Columbia	USA	1,00
89	Univ Southern California	Univ Southern California	USA	1,00
89	Univ Tennessee - Knoxville	Univ Tennessee - Knoxville	USA	1,00
89	Univ Texas - Dallas	Univ Texas - Dallas	USA	1,00
89	Univ Tuebingen	Univ Tuebingen	Germany	1,00
89	Univ Turin	Univ Turin	Italy	1,00
89	Univ Vienna	Univ of Vienna	Austria	1,00
89	Univ Wales - Swansea	Swansea Univ	United Kingdom	1,00
89	Univ Warsaw	Univ Warsaw	Poland	1,00
89	Univ Western Ontario	Univ Western Ontario	Canada	1,00
89	Univ Wisconsin - Milwaukee	Univ Wisconsin - Milwaukee	USA	1,00
89	US Naval Academy	US Naval Academy	USA	1,00
89	Virginia Poly and State Univ	Virginia Tech	USA	1,00
89	Vrije Universiteit Amsterdam	VU Univ Amsterdam	Netherlands	1,00
89	Wuhan Univ	Wuhan Univ	China	1,00
89	Yonsei Univ	Yonsei Univ	Korea	1,00
89	Zhejiang Univ	Zhejiang Univ	China	1,00
204	Korea Univ	Korea Univ	Korea	0,92
205	Ecole Natl Super Télécom	Telecom ParisTech	France	0,83
205	Peking Univ	Peking Univ	China	0,83
205	Xavier Univ	Xavier Univ	USA	0,83
205	York Univ	York Univ	United Kingdom	0,83
209	Madras Christian College	Madras Christian College	India	0,67
209	Mississippi State Univ	Mississippi State Univ	USA	0,67
209	Norwegian Univ of Science and Technology	NTNU - Trondheim	Norway	0,67
209	Ohio State Univ	Ohio State Univ	USA	0,67
209	Saha Inst of Nuclear Physics	Saha Inst of Nuclear Physics	India	0,67
209	Stuttgart Univ	Stuttgart Univ	Germany	0,67
209	Univ Washington - Seattle	Univ Washington - Seattle	USA	0,67
216	American Univ	American Univ	USA	0,50
216	American Univ Beirut	American Univ Beirut	Lebanon	0,50
216	Aston Univ	Aston Univ	United Kingdom	0,50
216	Azerbaijan Oil and Gas Inst	Azerbaijan Oil and Gas Inst	Azerbaijan	0,50

Rank	Institution	Given Name	Country	Score
216	Bates Coll	Bates Coll	USA	0,50
216	Berlin Technical School	Berlin Technical School	Germany	0,50
216	Boston Univ	Boston Univ	USA	0,50
216	Bowdoin Coll	Bowdoin Coll	USA	0,50
216	Buguruslan Oil Technical School	Buguruslan Oil Technical School	Russia	0,50
216	Catholic Univ Paris	Institut Catholique de Paris	France	0,50
216	Centre National Etudes Super Sécurité Sociale	Centre National Etudes Super Sécurité Sociale	France	0,50
216	China Europe International Business School	China Europe International Business School	China	0,50
216	China Europe Intl Business School	China Europe Intl Business School	China	0,50
216	City Univ New York - City Coll	City Univ New York - City Coll	USA	0,50
216	CNAM	Conservatoire National des Arts et Métiers	France	0,50
216	Colgate Univ	Colgate Univ	USA	0,50
216	Columbia State Univ	Columbia State Univ	USA	0,50
216	Dalian Maritime Univ	Dalian Maritime Univ	China	0,50
216	Daqing Petroleum Institute	Daqing Petroleum Institute	China	0,50
216	Dean Coll	Dean Coll	USA	0,50
216	Delft Univ Tech	Delft Univ Tech	Netherlands	0,50
216	Denison Univ	Denison Univ	USA	0,50
216	Drexel Univ	Drexel Univ	USA	0,50
216	Ecole Super Agriculture - Purpan	Ecole Super Agriculture - Purpan	France	0,50
216	Ecole Super Electricite	SupElec	France	0,50
216	EM Lyon	EM Lyon	France	0,50
216	ESEO Angers	ESEO Angers	France	0,50
216	Georgia State Univ	Georgia State Univ	USA	0,50
216	Hamilton Coll	Hamilton Coll	USA	0,50
216	Harbin Engineering University	Harbin Engineering University	China	0,50
216	Illinois Wesleyan Univ	Illinois Wesleyan Univ	USA	0,50
216	IMD International	IMD International	Switzerland	0,50
216	Inst Super Gestion	Institut Supérieur de Gestion	France	0,50
216	Jilin Industry Univ	Jilin Industry Univ	China	0,50
216	Kettering Univ	Kettering Univ	USA	0,50
216	Le Moyne Coll	Le Moyne Coll	USA	0,50
216	Lehigh Univ	Lehigh Univ	USA	0,50
216	Linköping Univ	Linköping Univ	Sweden	0,50
216	London Business School	London Business School	United Kingdom	0,50
216	London College of Law	London College of Law	United Kingdom	0,50
216	Louisiana Tech Univ	Louisiana Tech Univ	USA	0,50
216	Loyola Coll - Baltimore	Loyola Coll - Baltimore	USA	0,50
216	Maastricht School of Management	Maastricht School of Management	Netherlands	0,50
216	Meersburg Academy	Meersburg Academy	Germany	0,50
216	Middlesex Univ London	Middlesex Univ London	United Kingdom	0,50
216	Monash Mt Eliza Business School	Monash Mt Eliza Business School	Australia	0,50
216	Monash Univ	Monash Univ	Australia	0,50
216	Monterrey Inst Tech	Monterrey Inst Tech	Mexico	0,50
216	Mumbai Univ	Mumbai Univ	India	0,50
216	National Cheng Kung Univ	National Cheng Kung Univ	Taiwan	0,50
216	National Sun Yat-sen Univ	National Sun Yat-sen Univ	Taiwan	0,50
216	New York Univ	New York Univ	USA	0,50
216	Northeast Petroleum Institute of China	Northeast Petroleum Institute of China	China	0,50
216	Northeastern Univ	Northeastern Univ	USA	0,50
216	Norwegian Sch Economics and Business Administration	Norwegian Sch Economics and Business Administration	Norway	0,50
216	Omsk State Univ	Omsk State Univ	Russia	0,50
216	Pace Univ	Pace Univ	USA	0,50
216	Paderborn Univ	Paderborn Univ	Germany	0,50
216	Pepperdine Univ	Pepperdine Univ	USA	0,50
216	Portland State Univ	Portland State Univ	USA	0,50
216	Queen's Univ Belfast	Queen's Univ Belfast	United Kingdom	0,50
216	Rockhurst Univ	Rockhurst Univ	USA	0,50
216	Roosevelt Univ	Roosevelt Univ	USA	0,50
216	Santa Clara Univ	Santa Clara Univ	USA	0,50

Rank	Institution	Given Name	Country	Score
216	South Texas Coll of Law	South Texas Coll of Law	USA	0,50
216	Southwest Jiaotong Univ Chengdu	Southwest Jiaotong Univ Chengdu	China	0,50
216	St Ambrose Univ	St Ambrose Univ	USA	0,50
216	St Cloud State Univ	St Cloud State Univ	USA	0,50
216	St John's Univ	St John's Univ	USA	0,50
216	St Petersburg State Univ	St Petersburg State Univ	Russia	0,50
216	St Stephen's College	St Stephen's College	India	0,50
216	Susquehanna Univ	Susquehanna Univ	USA	0,50
216	Swiss Fed Inst Tech - Zurich	ETHZ - Zurich	Switzerland	0,50
216	Tech Coll - Steyr	Tech Coll - Steyr	Austria	0,50
216	Texas A&M Univ - Coll Station	Texas A&M Univ - Coll Station	USA	0,50
216	Texas Tech Univ	Texas Tech Univ	USA	0,50
216	Tsing Hua Univ	Tsing Hua Univ	China	0,50
216	Ufa Petroleum Inst	Ufa Petroleum Inst	Russia	0,50
216	Univ Bahia	Univ Bahia	Brazil	0,50
216	Univ Bologna	Univ di Bologna	Italy	0,50
216	Univ Bordeaux 1	Univ Bordeaux 1	France	0,50
216	Univ Central Oklahoma	Univ Central Oklahoma	USA	0,50
216	Univ Dayton	Univ Dayton	USA	0,50
216	Univ Denver	Univ Denver	USA	0,50
216	Univ Deusto	Univ Deusto	Spain	0,50
216	Univ Edinburgh	Univ Edinburgh	United Kingdom	0,50
216	Univ Fed Rio de Janeiro	Univ Fed Rio de Janeiro	Brazil	0,50
216	Univ Geneva	Univ Geneva	Switzerland	0,50
216	Univ Houston	Univ Houston	USA	0,50
216	Univ Lancaster	Univ Lancaster	United Kingdom	0,50
216	Univ Massachusetts - Amherst	Univ Massachusetts - Amherst	USA	0,50
216	Univ Michigan	Univ Michigan	USA	0,50
216	Univ Michigan - Ann Arbor	Univ Michigan - Ann Arbor	USA	0,50
216	Univ Notre Dame	Univ Notre Dame	USA	0,50
216	Univ of Hull	Univ of Hull	United Kingdom	0,50
216	Univ of International Business and Economics	Univ of International Business and Economics	USA	0,50
216	Univ of Nebraska - Omaha	Univ of Nebraska - Omaha	USA	0,50
216	Univ of Oklahoma	Univ of Oklahoma	USA	0,50
216	Univ Paris 9	Univ Paris 9 Dauphine	France	0,50
216	Univ Regensburg	Univ Regensburg	Germany	0,50
216	Univ Rochester	Univ Rochester	USA	0,50
216	Univ Saarland	Univ Saarland	Austria	0,50
216	Univ San Francisco	Univ San Francisco	USA	0,50
216	Univ South Africa	Univ of South Africa	South Africa	0,50
216	Univ Trieste	Univ Trieste	Italy	0,50
216	Univ Valladolid	Univ Valladolid	Spain	0,50
216	Univ Waterloo Ontario	Univ Waterloo Ontario	Canada	0,50
216	Univ Western Australia	Univ Western Australia	Australia	0,50
216	Univ Witwatersrand	Univ of the Witwatersrand	South Africa	0,50
216	Univ Würzburg	Univ Würzburg	Germany	0,50
216	Univ Zaragoza	Univ Zaragoza	Spain	0,50
216	Uppsala Univ	Uppsala Univ	Sweden	0,50
216	US Air Force Academy	US Air Force Academy	USA	0,50
216	Vanderbilt Univ	Vanderbilt Univ	USA	0,50
216	Villanova Univ	Villanova Univ	USA	0,50
216	Wake Forest Univ	Wake Forest Univ	USA	0,50
216	Waldorf Coll	Waldorf Coll	USA	0,50
216	Washington & Jefferson Coll	Washington & Jefferson Coll	USA	0,50
216	West Virginia Univ	West Virginia Univ	USA	0,50
216	Westminster Coll	Westminster Coll	United Kingdom	0,50
216	Wheaton Coll	Wheaton Coll	USA	0,50
216	Widener Univ	Widener Univ	USA	0,50
216	Wilfrid Laurier Univ	Wilfrid Laurier Univ	Canada	0,50
216	Wilkes Univ	Wilkes Univ	USA	0,50

Rank	Institution	Given Name	Country	Score
216	Williams Coll	Williams Coll	USA	0,50
216	Wittenberg Univ	Wittenberg Univ	USA	0,50
216	Xiamen Univ	Xiamen Univ	China	0,50
343	Auburn Univ	Auburn Univ	USA	0,33
343	Boston Coll	Boston Coll	USA	0,33
343	Carleton Univ	Carleton Univ	Canada	0,33
343	Chulalongkorn Univ	Chulalongkorn Univ	Thailand	0,33
343	Ecole Natl Super Pétrole et Moteurs	Ecole Natl Super Pétrole et Moteurs	France	0,33
343	Emory Univ	Emory Univ	USA	0,33
343	EOI Escuela de Negocios - Madrid	EOI Escuela de Negocios - Madrid	Spain	0,33
343	Fairleigh Dickinson Univ	Fairleigh Dickinson Univ	USA	0,33
343	Gazi Univ	Gazi Univ	Turkey	0,33
343	Indian Inst Management - Calcutta	Indian Inst Management - Calcutta	India	0,33
343	Indian Inst Tech - Madras	Indian Inst Tech - Madras	India	0,33
343	Inst Tech Autonomico Mexico	Inst Tech Autonomico Mexico	Mexico	0,33
343	Max Planck Inst	Max Planck Inst	Germany	0,33
343	Miami Univ (Ohio)	Miami Univ (Ohio)	USA	0,33
343	Nankai Univ	Nankai Univ	China	0,33
343	Polytechnic Univ New York	Polytechnic Univ New York	USA	0,33
343	Renmin Univ of China	Renmin Univ of China	China	0,33
343	Skidmore College	Skidmore College	USA	0,33
343	Slippery Rock Univ Pennsylvania	Slippery Rock Univ Pennsylvania	USA	0,33
343	Univ Bern	Univ Bern	Switzerland	0,33
343	Univ Bremen	Univ Bremen	Germany	0,33
343	Univ Duisburg Essen	Univ Duisburg Essen	Germany	0,33
343	Univ Fribourg	Univ Fribourg	Switzerland	0,33
343	Univ Mannheim	Univ Mannheim	Germany	0,33
343	Univ Massachusetts	Univ Massachusetts	USA	0,33
343	Univ Natl Autonoma Mexico	Univ Natl Autonoma Mexico	Mexico	0,33
343	Univ of Witwatersrand	Univ of Witwatersrand	South Africa	0,33
343	Univ Porto	Univ Porto	Portugal	0,33
343	Univ Pretoria	Univ Pretoria	South Africa	0,33
343	Univ Windsor	Univ Windsor	Canada	0,33
343	Utah State Univ	Utah State Univ	USA	0,33
343	XLRI Jamshedpur	XLRI Jamshedpur	India	0,33
375	Chinese Univ of Hong Kong	Chinese Univ of Hong Kong	China	0,25
375	Ecole Aviation Civile	Ecole Natl Aviation Civile	France	0,25
375	Purdue Univ - West Lafayette	Purdue Univ - West Lafayette	USA	0,25

8. Contacts

Would you kindly send us your comments and indicate any errors or omissions that you may have noted in this survey.

Service communication
60, boulevard Saint Michel
75272 PARIS Cedex 06
France

professionalranking@mines-paristech.fr